

Prayon is committed to applying an Energy Management System that enables it to track and improve its energy performance on an ongoing basis.

Despite the low energy requirements of Prayon's own wet process for manufacturing phosphoric acid (which permits the captive production of steam and cogeneration of electricity), some downstream activities necessitate the consumption of residual energy. The rational use of energy is essential for ensuring that we play our role as a corporate citizen.

By steadily improving our energy performance, we aim:

- to comply with all the requirements applying to our activities;
- to protect the climate by cutting our greenhouse gas emissions and conserving natural resources;
- to lower our company's environmental impact;
- to maintain our competitive advantages.

Prayon undertakes to:

- record and regularly monitor its energy consumption;
- devise and implement measures that will enable it to lower its overall energy consumption in a structured manner;
- raise awareness amongst Prayon staff and subcontractors working at our facilities of the importance of rational energy use by providing training and making them energy-aware and responsible for their actions in this domain;
- provide the resources and information needed to attain these objectives;
- whenever possible, factor energy performance criteria into the design or improvement of our manufacturing processes;
- encourage purchases of energy-efficient services and products.

As far as Prayon is concerned, honoring this commitment and complying with all relevant legislation, standards, agreements and contracts is a core requirement and one we are more than willing to fulfil to ensure our long-term future.

The overall approach is supported by a team of Energy Management on each site.

The Executive Committee,